



NBCD EQUIPMENT CONSOLIDATION UPDATE for Mr. Dillon Deputy Commander, MCSC

20 January 2004

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BRIEFING AGENDA



- **Purpose**
- **Background**
- **Objectives**
- **Status**
- **Summary**



PURPOSE



To provide an update on NBCD equipment consolidation and centralized management



BACKGROUND



- **At a PP&O/MCCDC integration day in Dec '02, PM NBCD led a working group discussion about alternatives to address NBCD support issues.**
 - MOS 5711 NBCD equipment management responsibilities have increased at a cost to unit operational readiness.
 - GAO, DODIG, & naval audits repeatedly identify shortfalls in NBCD equipment management & readiness.
 - Sorts reports highlighting significant NBCD training & equipment shortfalls.



BACKGROUND CONT'D



- **In Feb '03 a study group formed & began developing courses of action (COAs).**
 - PM NBCD, PP&O, I&L, MCCDC, MCSC, MARFORRES/LANT/PAC, and LOGCOM
- **Three COAs were presented for further study.**
- **PP&O sent MSG to MARFORs requesting their preferred COA with comments July 2003**
- **PP&O briefed MROC 23 Sep 03**
- **ACMC signed / published MROC 14 Oct 03**
- **CMC published ALMAR 24 Nov 03**
- **Draft letter of instruction released 23 Dec 03 detailing consolidation concept**



OBJECTIVES



- **Develop an NBCD concept of support which improves force readiness.**
- **Consolidate NBCD funding, acquisition, & management at the program manager's office.**
- **Reduce NBCD storage & maintenance burden on operational units.**
- **Employ Contractor Logistics Support (CLS) to manage inventory at Consolidated Storage Facilities (CSFs)**
- **Partner with Global Combat Support System-Marine Corps (GCSS-MC) PMO and align with FLE operational architecture.**



MROC DECISION MEMORANDUM 67-2003



- **ACMC signed 14 Oct 2003 – pursue COA #3 subject to:**
 - Support Marine Corps National Capital Region (MCNCR) NBCDE requirements.
 - Consider Albany/Barstow for APOE/SPOE facilitation
 - The facilities assessment team will address the issue of establishing a site at MCAS New River, as recommended in COA #3.
 - The MROC concurred that the PM NBCD would manage the consolidation effort and CSFs in the near-term.



ALMAR (24 NOV 03)



- **Approves consolidating the funding, acquisition, and management of the Marine Corps NBCD equipment inventory under the Program Manager for NBCD, MARCORSYSCOM.**
- **Identifies plan to employ CLS to manage unit inventories at 12 or more CSFs.**
- **Directs PP&O and PM NBCD to provide a capstone brief to all MARFORs and MEFs.**
- **PM NBCD will publish the detailed plan for constitution and consolidation within 60 days of the ALMAR (23 Jan 04).**



LETTER OF INSTRUCTION (23 Jan 04)



- **Includes Strategic Logistics Asset Management (SLAM) Background, Overview, Action, Coordinating Instructions, & Enclosures**
- **Continues the use of the SLAM Governance Board which ensures alignment between constitution and consolidation activities and participating Marine Corps Commands**
- **Dictates periodic progress reports provided by the SLAM PMO to all concerned via PM NBCD**
- **Publication Schedule**
 - 23 Dec 2003 - Draft (LOI) for NBCD Consolidation published
 - 09 Jan 2004 - Comments received from MARFORLANT, MARFORPAC, LOGCOM, Blount Island Command, and Fort Leonard Wood
 - Final LOI released to Governance Board on 20 Jan 2004
 - 23 Jan 2004 - Final LOI published



FACTS



- **Constitution & consolidation begins with existing funds & existing facility capacity.**
- **MILCON is not required to begin program subject to facility assessment.**
- **\$22M from FY03 supplemental funds.**
- **MCLB Albany signed a CLS contract with New Breed.**
- **No change in force structure is required. Consolidation of equipment does not reduce or increase manpower or mission requirements.**
- **A POM FY06 initiative has been developed to support SLAM.**



CHRONOLOGY



•MROC	14 OCT 2003	•LEJEUNE ASSESSMENT	5 JAN 2004
•ALMAR	24 NOV 2003	•NEW RIVER ASSESSMENT	7 JAN 2004
•LOGCOM BRIEF	28 OCT 2003	•CHERRY POINT ASSESSMENT	12 JAN 2004
•NBCD LEADERSHIP IPT	5 NOV 2003	•BEAUFORT ASSESSMENT	14 JAN 2004
•I&L(LP) BRIEFING	13 NOV 2003	•FINAL LOI PUBLISHED	23 JAN 2004
•ILC/LEI DISCUSSIONS	24 NOV 2003	•OKINAWA ASSESSMENT	26 JAN 2004
•PENDLETON ASSESSMENT	2 DEC 2003	•IWAKUNI ASSESSMENT	29 JAN 2004
•MIRAMAR ASSESSMENT	4 DEC 2003	•BARSTOW ASSESSMENT	TBD
•MARFORPAC BRIEFING	4 DEC 2003	•ALBANY ASSESSMENT	TBD
•29 PALMS ASSESSMENT	8 DEC 2003	•QUANTICO ASSESSMENT	10 FEB 2004
•MARFORLANT BRIEFING	10 DEC 2003		
•YUMA ASSESSMENT	11 DEC 2003	<u>FUTURE MILESTONES</u>	
•HAWAII ASSESSMENT	15 DEC 2003	•INITIAL FACILITY	MAY 2004
•MCNCR DISCUSSIONS	15 DEC 2003	•EQUIPMENT TURN-IN	MAY 2004
•MCNCR CONOPS	22 DEC 2003	•SLAM NETWORK	SEP 2004
•DRAFT LOI PUBLISHED	23 DEC 2003		



STATUS



- **Governance Board**
- **IPT Structure**
- **Milestones**
- **Status of Resources**
- **Risks**



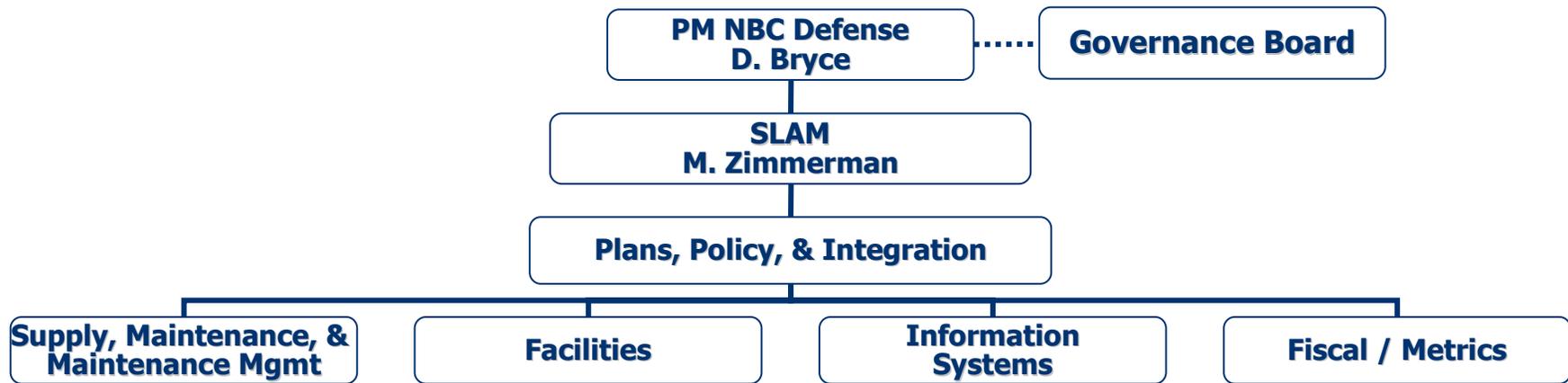
GOVERNANCE BOARD



- **PP&O (Advocate)**
- **P&R**
- **I&L**
- **MARFORPAC**
- **MARFORLANT**
- **MARFORRES**
- **MCCDC**
- **LOGCOM**



SLAM PROJECT





PLANS, POLICY, & INTEGRATION IPT



- **Developed Letter of Instruction (LOI)**
- **Sponsored SLAM Portal for information exchange**
- **Coordinated Subject Matter Expert (SME) assistance and appropriate Marine Corps Headquarters personnel**
- **Developed and maintaining Plan of Action & Milestones (POA&M) to communicate project status**
- **Developing PMO operating procedures**
- **Developing plans to ensure successful integration of new breed functionality with PMO responsibilities**
- **Respond to project information requests**
- **Lead Block II planning efforts**
- **Coordinate Marine Corps Sustainment/Replacement efforts with the Joint PEO for NBC for new equipment fielding plans**



SUPPLY, MAINTENANCE, & MAINTENANCE MANAGEMENT IPT



- **Established major processes for maintenance, supply, and warehousing interactions necessary for successful operations.**
- **Support IT IPT regarding the integration necessary between the Government and New Breed data systems.**
- **Coordination**
 - I&L(LF) to adopt transportation management processes for New Breed
 - LOGCOM to validate maintenance processes
 - I&L(LP) to ensure alignment with future logistics enterprise (FLE)



INFORMATION SYSTEMS IPT



- **Organized with CLS staff supported by Marine Corps logistics information systems functional advocates**
- **Coordinating with PM, GCSS-MC to ensure CSF network alignment with future logistics enterprise efforts**
- **Supporting documentation efforts and process review for identification of IT requirements inside and outside the CSF network**
- **Investigating current and future Marine Corps and DoD IT requirements to ensure PMO, CEMT, and CSF network compliance**
- **Implementation planning for marking NBCD equipment with Automatic Identification Technology (AIT) media in compliance with DoD standards (e.g., UID & RFID)**



FACILITIES IPT



- **Ensuring effective communication of SLAM Block I facility requirements throughout the Marine Corps**
- **Leading Joint Facility Assessment Team (JFAT)**
- **Conducting facility assessments and coordinating with I&L for required facility modifications**
- **Developing courses of action for facility acceptance**
- **Stand up SLAM Block I CSFs at 12 locations USMC-wide no later than September 2004**
- **Support planning for SLAM Block II facilities**



FISCAL IPT



- **Planning the fiscal profile of the SLAM effort**
- **Tracking the financial impact of the implementation of the SLAM concept**
- **Develop forecasts of the budget requirements for the future operational requirements of the SLAM concept**
- **Coordinating FY04 funding requirements**
- **Submitted FY05 Unfunded Program List (UPL) request**
- **Submitted FY06 POM initiative**



METRICS IPT



- **Collecting and documenting the SLAM metric requirements**
- **Developed approach for systematic data collection to support assessment process and illustrate project status**
- **Will consolidate/reconcile raw data for use by PMO**
 - to highlight areas for process improvement with the support of the CSF contractor
 - to develop findings reports that illustrate the project status
- **Coordinating with I&L to ensure alignment with published performance measurement plan ('scorecard')**



MILESTONES



- **Road Show complete to MARFORs**
- **MCB Quantico**
 - Facility assessment end of January
 - Working with Marine Corps National Capitol Region (MCNCR) on NBCDE requirements
- **Conducting Facility Assessments**
 - The joint facility assessment team (JFAT) stood up in November 2003
 - Completed I MEF assessments; completed II MEF 16 Jan 2004; III MEF late January
 - Several facilities have been identified; none have been formally assigned to date.
- **Published draft letter of instruction – 12/23/2003**
- **Selected Contractor – New Breed**



NEW BREED



- **Under contract (GSA Schedule)**
- **Contracted via MCLB Albany**
- **New Breed**
 - Since 1967; headquarters in Greensboro, NC; privately owned
 - ISO 9002 certified
 - Extensive third-party logistics experience
 - World-class supply chain performance
 - Current government clients include DLA and USPS
 - Current commercial clients include Verizon and Siemens Medical



MILESTONES (cont.)



- **SLAM Block I**

- PM NBCD will publish final LOI – 1/23/2004
- Complete facility assessments
- Achieve consensus between MARFORs and Bases on appropriate buildings
- Prioritize unit turn-in based on facilities assigned and MEF requirements
- Stand up initial facility on/about 3QFY04
- Constitution based on 4-yr plan

- **SLAM Block II**

- 15-month effort beginning Jan 2004



RISK ASSESSMENT



- **Adequate Facility Assignment (low)**
 - Conducting assessments
 - JFAT coordinating with MEFs/Bases
- **Contractor Performance (low)**
 - Issue: 3PL failure to perform.
 - Approach: Use metrics mapping back to the LEI balanced scorecard which the PM can use to manage program. Use a governance board which includes all advocates and MARFORS.
- **SW & System Information Integration (low)**
 - Issue: Multiple efforts to support the logistics needs of the warfighter exist. Legacy systems must be addressed.
 - Approach: Close cooperation with GCSS-MC and LEI (LPV/I&L) can ensure this program adds value to FLE efforts. LPV will work closely w/the the SLAM PMO. Use of a centralized PMO will provide one point of integration.
- **Culture change (low)**
 - Mitigated by briefings, SLAM Portal, NBCD Officer support
 - Buy-in experienced from MARFORS
- **Funding (High)**
 - Unfunded through FY05
 - POM FY06 submission pending



STATUS OF RESOURCES



- **FY04** **UNFUNDED**
- **FY05** **ON UNFUNDED PROGRAM LIST (UPL)**
- **FY06** **POM SUBMISSION**

- **CURRENT POM SUBMISSION**
 - MILCON REMOVED
 - RDT&E ADDED IN FY06



NBC DEFENSE EQUIPMENT CONSOLIDATION



Questions?