



Defense Supply Center Philadelphia (DSCP) Uniform Lean Enterprise Group

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Overview

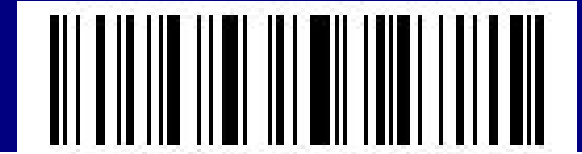
- DSCP Clothing & Textiles (C&T) group provides sales of clothing, textiles and equipment to military personnel worldwide surpassing \$2.2 billion
- 8,000 different items with over 31,000 line items

Mission

To Provide Best-Value Integrated Logistics Solutions to America's Armed Forces and Other Designated Customers... in Peace and in War . . . Around the Clock, Around the World



DSCP C&T Supply Chain Approach



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- Engage a Cross Supply-Chain team to evaluate the existing 5 Core areas of C&T process
 - Development, Requirements, Procurement, Production and Warehousing & Distribution
 - Team Membership from Government and Industry
- Utilize Lean Six Sigma (LSS) to identify and analyze opportunities and develop sustainable improvements
- DLA Senior Leadership is co-sponsoring the project with C&T Industry Leadership



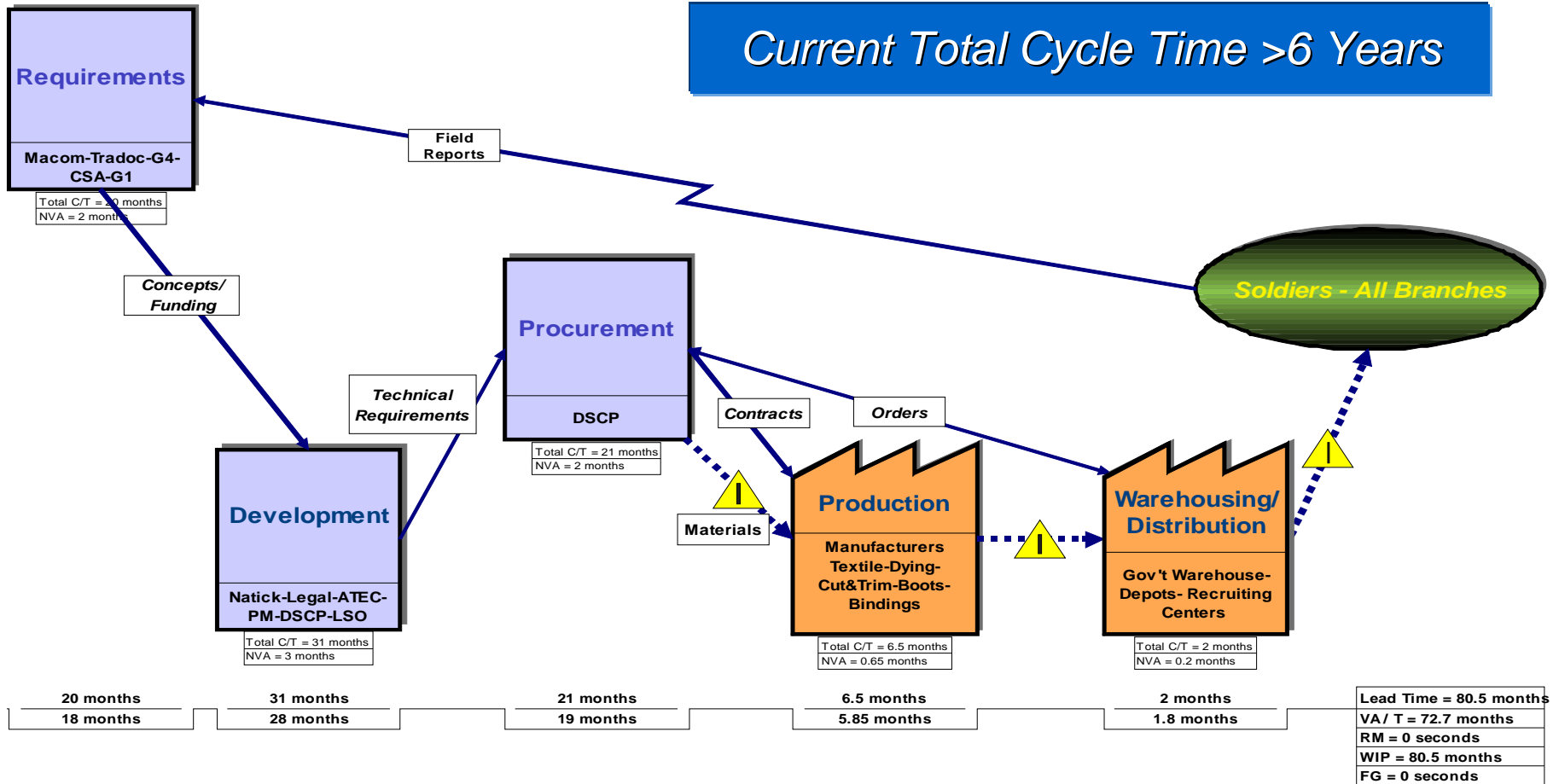
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Uniform Lean Enterprise "As-Is" State Value Stream Map

VSM apt042808.1gx

Current Total Cycle Time >6 Years



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There are several systemic issues that affect the entire enterprise

- **Standardization**
 - Proliferation of sizes, colors, products, etc. combined with multiple services drives costs and increases complexity across the entire supply chain
- **Supply & Demand**
 - Forecasting/demand planning and inventory tracking effect inventory levels, safety stock levels and stock-outs / expedited shipments
- **Changing Requirements**
 - Inaccurate, obsolete and/or changing requirements drive variability and increase total supply chain costs across the entire enterprise
- **Communication**
 - Across all 5 sub-activities of the supply-chain process



C&T Supply-Chain Improvement Objectives

- Cycle Time Reduction
 - Reduce total process cycle time from Funding through Delivery to the Soldier
- Process Optimization
 - Significantly reduce process variation and eliminate non-value added activities in each step of the C&T process
- Inventory Optimization
 - Reduce total inventory requirements and increase inventory turns
- Improved Communications
 - Across the C&T supply-chain



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Next Steps

- Validation of “As Is” State and Project Prioritization for Rapid Improvement Events (RIE’s)
- Execution of @24 RIE’s (Currently Identified)
- Analyze longer term “strategic” opportunities focused on:
 - Robust Surge and Sustainment Capabilities
 - Best Value Analysis
 - Supply and Demand Planning



Next Steps

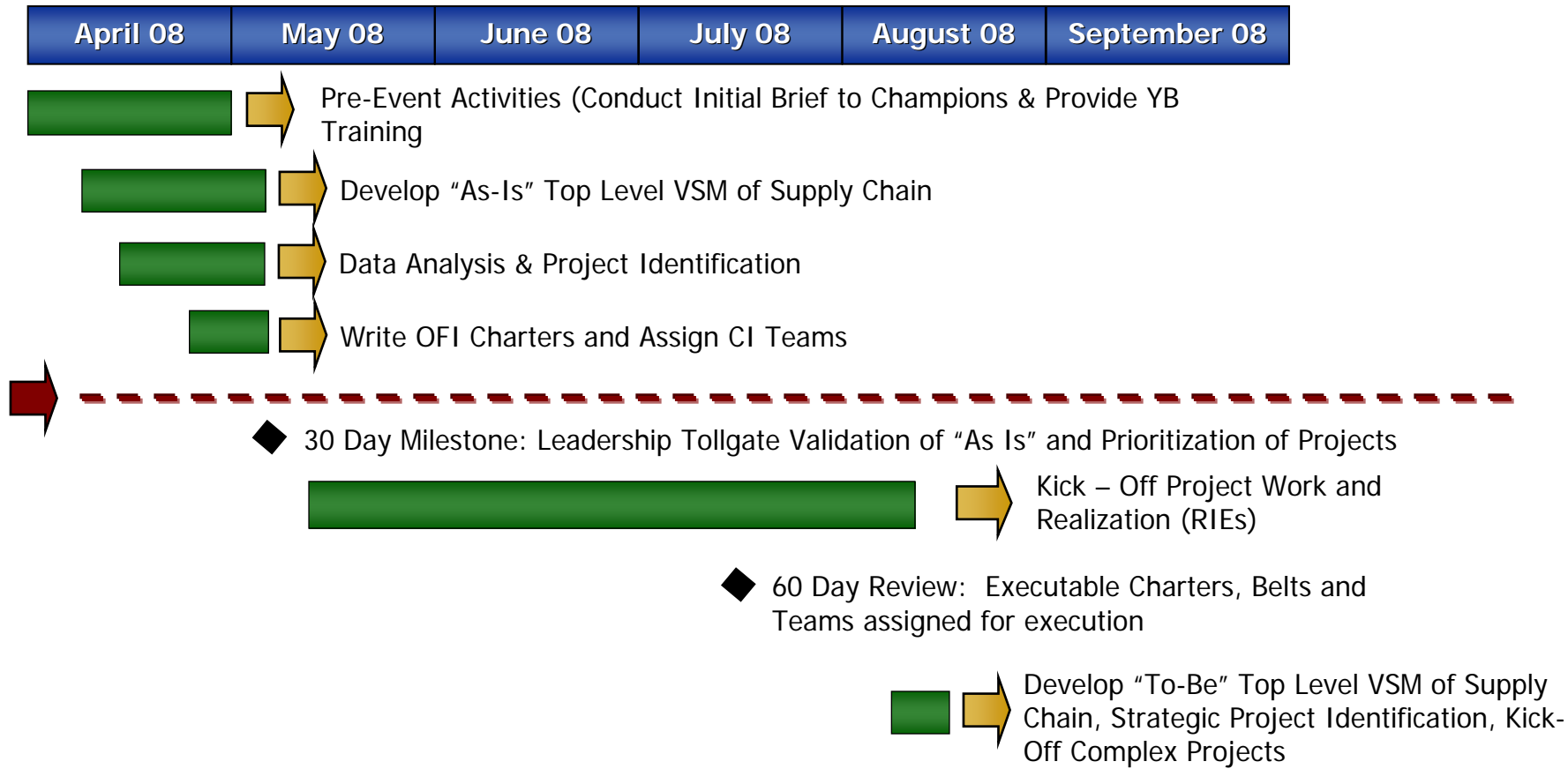
- Develop “future-state” value stream map
- Utilize cross-organizational Continuous Process Improvement (CPI) Teams to systematically resolve chronic “pain points” in the process
- Training, Awareness, and Sustainment
 - Conduct Training of Project Sponsors, Black Belts & Green Belts
- Continue to build cross-organizational relationships and embed the CPI philosophy



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POA&M (Plan of Action & Milestones)



Establish a Foundation for Future Continuous Improvement Opportunities



Questions?

